Dear Members of the Arizona Legislature,

We are reaching out to you on behalf of the undersigned organizations and businesses committed to advancing policies that stimulate economic growth and prosperity for all Arizonans. Collectively, our organizations and businesses represent hundreds of thousands of hardworking Arizonans across multiple industry sectors. We write to you today in support of the continuation of the Arizona Commerce Authority (ACA) and the critical programs it oversees that have made our state the best place to work and own a business.

## Background

During the recovery from the great recession, leaders from around Arizona came together to creatively revamp the state's economic approach. This new model – the Arizona Commerce Authority – was designed to diversify Arizona's economy and attract, expand, and create new businesses and job opportunities. This approach had never been tried before and is now the leading example of economic development success across the nation. Arizona's growth since 2011 has been astounding, with record-level investments creating thousands of new high wage jobs for our residents.

## Impact on economy and jobs

Since its inception, the ACA has contributed to Arizona's economic success through the attraction of new projects and expansion of existing Arizona companies. Some significant wins include:

- 1,209 projects won,
- 272,803 projected new jobs,
- \$60,808 average wage, and
- \$115.694 billion in projected total capital investment.

The impact of this success on our economy has been profound. It's estimated that ACA projects will produce \$11.3 billion in tax revenue and \$442.3 billion in economic output. The direct, indirect, and induced projected jobs total is 886,933. These new jobs are shifting our economy and Arizona is now more well positioned than ever. With the help of the ACA, Arizona has dramatically reshaped the outlook of our economy. For example, since 2011, Arizona's workforce has grown by 28%, the 5th-fastest growth rate in the nation.

Additionally, we have seen rapid growth in employment in varying industries. Prior to the creation of ACA, the main economic driver within Arizona's economy was construction. Now, Arizona has more manufacturing jobs than construction and our economic outlook for the future has never been better because of the diversification the ACA helped to create. Furthermore, JLBC shows Arizona's General Fund revenue increased by more than \$5 billion from 2011 to 2023, from \$8.3B to almost \$13.5B, as Arizona has added new jobs, businesses, and workers.

The ACA also plays a central role in workforce development, partnering with industry, universities, community colleges, and more to meet the increased workforce demand and develop a skilled talent pipeline that is ready to support the anticipated growth in our state.

## Industry growth & diversification

In addition to attracting business and advancing our global competitiveness, ACA offers a host of programs that have been crafted by policymakers to support businesses of all sizes in all corners of Arizona. They specifically have focused on supporting the growth and success of rural and small businesses.

The manufacturing industry has exploded under the leadership of the ACA, which has helped secure historic investments throughout the state. Arizona has become a sustainability ecosystem with the manufacturing of microchips, electric vehicles, batteries, and more. The growth in manufacturing has helped onshore the supply chain stimulating our economy, creating jobs, and protecting national security by reducing our reliance on international supply chains. Innovation is at the core of ACA's mission, and they continue to team up with startups and entrepreneurs to spur investment in Arizona.

## Preparing for the future

The Arizona Commerce Authority continues to be critical to economic development in our state, and it's imperative that it is continued. ACA has exceeded its original mission and has become a model for job attraction that is being mirrored nationwide. We strongly urge the state Legislature to support ACA's continuation.

We are grateful for the continued leadership of our legislators who have worked to ensure Arizona remains competitive on the global level and pursue policies that make Arizona the best state to start and grow a business.

Sincerely,

Aluminum Dynamics, Inc., a subsidiary of Steel Dynamics, Inc.

Amazon

American Battery Factory, Inc.

American Chemistry Council

American Medical Response

Amkor Technology

Apache Junction Chamber of Commerce

Applied Materials, Inc.

Arizona Association for Economic Development

Arizona Association of Realtors

Arizona Bankers Association

Arizona Bioindustry Association, Inc. (AZBio)

Arizona Builders Alliance

Arizona Chamber of Commerce and Industry

Arizona Chapter of NAIOP

Arizona Chapter of the Associated General Contractors of America, Inc.

Arizona Complete Health

Arizona Lodging & Tourism Association

Arizona Manufacturer's Council

Arizona Mining Association

Arizona Multihousing Association

Arizona Public Service

Arizona Rock Products Association

Arizona Small Business Association

Arizona State University

Arizona Technology Council & SciTech Institute

Arizona Transportation Builders Association

Arizona Trucking Association

Avnet, Inc.

Banner Health

Becton, Dickinson & Company

Benchmark

Blue Cross Blue Shield of Arizona

Bombardier, Inc.

Buckeye Chamber of Commerce

CalPortland Company

Carefree Cave Creek Chamber of Commerce

Chandler Chamber of Commerce

Civil & Environmental Consultants, Inc.

Coolidge Chamber of Commerce

Cox Communications

Dexcom

East Valley Chambers of Commerce Alliance

Ecolab

EdgeCore Digital Infrastructure

Eloy Chamber of Commerce

EMD Electronics

EnPro Industries, Inc.

Fortescue

Freeport-McMoRan

Garrett Motors Chevrolet Buick GMC

Gilbert Chamber of Commerce

Glendal Chamber of Commerce

Google Inc.

Greater Flagstaff Chamber of Commerce

Greater Florence Chamber of Commerce

Greater Oro Valley Chamber of Commerce

Greater Phoenix Chamber

Greater Phoenix Leadership

Health System Alliance of Arizona

Honeywell

Intel

LCY Chemical Corp.

LG Energy Solution Arizona Inc.

Lucid Motors

Lumen Technologies

Marana Aerospace Solutions, Inc d/b/a Ascent Aviation Services

Maricopa County Community College District

Mercury Systems

Mesa Chamber of Commerce

Microsoft Corporation

Nikola Corporation

Northwest Valley Chamber of Commerce

Paypal

Peoria Chamber of Commerce

Phoenix Children's

Pivot Manufacturing

Public Square Public Affairs

Queen Creek Chamber of Commerce

Raytheon Technologies Corporation

Republic National Distributing Company

Republic Services

RMB III Consultancy, LLC

SA Recycling\*\*

Salt River Project

Scottsdale Chamber of Commerce

Shamrock Foods Company

Skin Perfected Aesthetics

Snell & Wilmer L.L.P.

Southern Arizona Leadership Council

Southwest Gas Corporation

Southwest Valley Chamber of Commerce

Spread the Love LLC

Sunland Visitor Center

Tempe Chamber of Commerce

The Boeing Company

The Ruby Marketing Agency

TSMC AZ Corporation

Tucson Electric Power/UniSource Energy Services

TYR Tactical

Universal Technical Institute

Valadez and Associates

Valley Partnership

Valleywise Health

Verizon

Viavi Solutions

Waymo

Wells Fargo

West Valley Chamber of Commerce Alliance

Wickenburg Chamber of Commerce

XNRGY Climate Systems